

Major Presentations (partial list)

Applied Physics Lab, Johns Hopkins University, *Speaker/Director's Retreat*
Brookings Institution, *Public Leadership Series/ Seminar on Complexity & Leadership*
CIA/Harvard Conference on Intelligence Reform, *Speaker*
Cyber Conflict Studies Association, *Keynote Speaker*
Defense Intelligence Agency, *Tomorrow's Intelligence Professional Seminar/Speaker*
Defense Logistics Agency/Combatant Command Day, *Luncheon Speaker*
Hewlett-Packard Company, *Company Meeting Keynote, Colorado*
Inc. 500 Conference—America's 500 fastest growing companies, *Speaker*
Johns Hopkins University, School of Business & Education, *Conference Speaker*
National Defense University, ICAF, *Commandant's Lecture Series/Speaker*
NYPD Counter-terrorism Bureau, *Seminar for New Analysts*
Ogilvy Public Relations Worldwide, *Speaker/Facilitator Senior Staff Learning Day*
Smithsonian Institution, one-month course—*Strategic Thinking in a Complex World*
University of Lecce, Italy, e-Business Management School, *Visiting Professor*
University of Texas, Ilya Prigogine Center, *Conference Speaker*
U.S. Department of State, Public Diplomacy Program, *Diplomacy in Post 9/11 World*
Walt Disney World Resorts, *Keynote Speaker for General Managers' Meeting*
World Future Society, *Workshops & Professional Members' Forum Speaker*

Publications

Aalton, Mika and Sanders, T. I. 2007. "Sensitiveness to Initial Conditions" Reconceptualising Cause." *The Third-Lens: Multi-ontology Sense-making and Strategic Decision-making*. Mika Aaltonen (editor). London: Ashgate Publishing Limited.

Aaltonen, Mika and Sanders, T. I. 2006. "Identifying Systems' Initial Conditions as Influence Points for the Future." *Foresight*. Vol. 8, No 3, pp. 28-35.

Aaltonen, Mika and Sanders, T.I. 2005. "Complexity as a Sensemaking Framework for Methodology." *Complexity as a Sensemaking Framework*. Mika Aaltonen (editor). Turku, Finland: Finland Futures Research Centre, Turku School of Economics and Business Administration.

Sanders, T. Irene. "US Must Invest in Science of Dot-Connecting." *Christian Science Monitor*, June 17, 2004.

Sanders, T. Irene and Judith A. McCabe. 2003. *The Use of Complexity Science: A Survey of Federal Departments and Agencies, Private Foundations, Universities and Independent Education and Research Centers*. A report prepared for the U.S. Department of Education. <http://www.complexsys.org>

Sanders, T. Irene. 2003. "What is Complexity?" Catalogue essay for fine arts exhibit entitled, COMPLEXITY. Washington, DC: Board of Governors of the Federal Reserve Board, pp. 1-2.

Sanders, T. Irene. "To Fight Terror, We Can't Think Straight." *Washington Post*, May 5, 2002, p. B2.

Sanders, T. Irene. 1998. *Strategic Thinking and the New Science: Planning in the Midst of Chaos, Complexity and Change*. New York: The Free Press.

Sanders, T. Irene. 1983. "The Orphan Drug Act." *Orphan Drugs and Orphan Diseases: Clinical Realities and Public Policy*. George J. Brewer (editor). New York: Arlan R. Liss.